

LECTURE01

Finance

- Financial management is the study of how people and businesses evaluate investments and raise funds to finance them.
- Three questions addressed by the study of financial management are:
 - What investments should the business take on? (Investment decision)
 - How can finance be obtained to pay for the required investments? (Financing decision)
 - Should dividends be paid? If so, how much? (Dividend decision)

Legal forms of business organisation: Comparison of organisational forms

- Consider:
 - Organisation requirements and costs
 - Liability of owners
 - Continuity of business
 - Transferability of ownership
 - Management control
 - Ease of capital raising
 - Income taxes
- Forms:
 - Sole proprietorship: A business owned by a single individual
 - Partnership: An association of two or more individuals joining together as co-owners to operate a business for profit
 - Company: An entity that legally functions separately and apart from its owners

Goal of the firm = Profit maximisation

- Problems:
 - Timing of returns
 - Uncertainty of returns
- The goal is consistent with:
 - Maximising firm value
 - Maximising share value

Goal of the financial manager:

- Interaction between the company and the financial markets
 - Making investment decisions (**Capital budgeting decisions**)
 - Making decisions on how to finance these investments (**capital structure decisions**)
 - Managing funding for the company's day-to-day operations (**working capital management**)
- THE INVESTMENT DECISION
 - What asset should the firm acquire to operate its business and generate cash flows
 - Decisions regarding type and quantity
 - Acquisition of 'real' assets such as buildings or machinery used to manufacture a product for sale or to provide a particular service
 - Purchase of intangible assets such as patents or shares in another company
 - Development of a process to evaluate the desirability of asset purchases
 - **Capital budgeting evaluation**
 - Risk of future cash flows
 - Timing of future cash flows
 - Size of future cash flows
- 10 Principles of Financial Management
 - 1) The risk return trade-off
 - We won't take on additional risks unless we expect to be compensated with additional return
 - **Cash Flow Risk**
 - The future can only be predicted: the degree of certainty associated with future cash flows varies with each investment
 - Variability of an outcome is otherwise known as risk;
 - Assessing the relevant risk associated with expected future cash flows is critical to investment decisions
 - The relationship is: Risk and Return
 - 2) The time value of money
 - A dollar received today is worth more than a dollar received in the future
 - 3) Cash – not profits – is king
 - Cash flows, not accounting profits, are used for measuring wealth

- **Cash Flow Size**

- Accounting information does not mean cash flow
- Under accrual accounting; Accounting information and earnings can be very different to cash flows.
 - A sale is recorded at the time of sale and a cost is recorded when it is incurred (not when cash is settled)
 - Includes non-cash transactions e.g. Depreciation
 - Presented in annual reports and used to calculate taxation obligations
- A company can make an accounting profit and yet be insolvent

4) Incremental Cash flows

- It's only what changes that counts
- Incremental Cash Flow; is the difference between the cash flows if a new project was taken on and the cash flows if the project was not taken on

5) The curse of competitive markets

- Why: It's hard to find exceptionally profitable projects
- Two most common ways of making markets less competitive are to:
 - Differentiate the product
 - Achieve a cost advantage over competitors

6) Efficient capital markets

- The markets are quick and the prices are right
- Efficient markets are market in which the values of all assets and securities at any instant in time fully reflect all available information
- Assumptions underlying the finance paradigm
 - Economic agents are rational and seek to maximise individual utility
 - Enables the concentration on market forces
 - Perfect Capital Markets
 - Avoids initial complications and allows the establishment of equilibrium
 - Market imperfections can then be introduced to examine the effect on the underlying theory

7) The agency problem

- Managers won't work for owners unless it's in the managers' best interest
- Agency costs = cost (such as reduced share price), associated with potential conflict between managers and investors, when these are not the same
 - Residual loss: reduced value due to managers acting in own best interest
 - Monitoring Cost: costs incurred by the principal associated with monitoring managers' behaviour
 - Bonding Cost: costs incurred by the agent associated with demonstrating their alignment with principals

8) Taxes bias business decisions

- Tax obligations and benefits can have a significant impact on investments

9) All risk is not equal

- Some risk can be diversified away, and some cannot

10) Ethical behaviour is doing the right thing

- Ethical errors and careers
- Businesses need the public's confidence
- Firms have a social responsibility

- **FINANCING DECISION**

- A firm's capital structure is the specific mix of debt and equity used to finance the firm's operations
- Decisions need to be made on both;
 - The financing mix, and
 - How and where to raise money
- Financial markets; A complex of institutions, procedures and arrangements that facilitate a transfer of funds from one entity in the economy to another
 - Examples of financial sub-markets; debt market and share market
- The flow of funds:
 - An economic entity will be either a 'savings deficit unit' or a 'savings surplus unit'
 - The financial markets provide a forum to facilitate the transfer of funds from the savings surplus units to the savings deficit unit